

# Academic Staff Promotions Policy

## Section 1 - Preamble

(1) Charles Darwin University's (CDU) Academic Staff Promotions Policy and Procedure furthers the University's goal to recruit, retain and develop high performing academic staff by offering achievable career pathways. When coupled with convincing evidence of capability to meet the University's standards, expectations and qualifications for the level to which promotion is sought, promotion of academic staff recognises and rewards sustained achievement and leadership that supports and contributes to the attainment of the University's strategic priorities.

(2) Assessments are made on the basis of evidence of performance in relevant area/s and consideration of merit relative to opportunity.

## Section 2 - Purpose

(3) This document defines the policy covering academic promotion at the University for higher education (HE) and Vocational Education and Training (VET) academic staff members. It should be read in conjunction with the [Human Resource Policy](#), the [Academic Staff Promotions Procedure](#), the University's [Code of Conduct - Staff](#), and the [Enterprise Agreement](#).

## Section 3 - Scope

(4) This policy applies to all academic Higher Education (HE) and Vocational Education and Training (VET) staff members employed at the University, whether full-time, part-time, fixed-term or continuing, who seek promotion to:

- a. Level B
- b. Level C
- c. Level D
- d. Level E

## Section 4 - Policy

(5) Applicants for promotion should normally have held a position at the University for a minimum of eighteen months, prior to seeking promotion.

(6) Academic staff members employed on fixed-term contracts are eligible to apply for promotion, but a successful promotion application will not have the effect of altering or extending the term of the fixed term contract, nor will it constitute an offer of a new contract of employment.

(7) Staff members employed on casual/sessional contracts of employment are not eligible to apply for promotion.

## Criteria for Promotion

(8) The University will recognise and reward demonstrated leadership and/or sustained academic contribution in two or more of the Academic Work areas through a transparent and consistent process of promotion. Promotion will be awarded on the basis of the quality and impact of contributions to the University's goals in these areas.

(9) Research Active Academics should address three Academic Work areas in their application for promotion, of which Teaching and Learning and Research and Scholarship are mandatory.

(10) Teaching Focused Academics and Research Focused Academics should address two Academic Work areas in their application for promotion. For Teaching Focused Academics, including VET and HE applicants, Teaching and Learning is mandatory, and for Research Focused Academics, Research and Scholarship is mandatory.

(11) In exceptional circumstances, the Chair of the Academic Promotions Committee may approve the submission of an application for promotion based on achievement outside of the mandatory areas.

(12) Evaluation of the case for promotion will be based on evidence of performance, relative to level, in the areas of Learning and Teaching; Research and Scholarship; Engagement; and Academic Management and Leadership in keeping with the [Enterprise Agreement](#) and the specific expectations outlined in the Academic Classifications.

(13) For the purposes of this policy, Teaching and Learning includes:

- a. HE or VET course/unit design, development and teaching;
- b. workplace assessment;
- c. laboratory, studio-based or workshop teaching;
- d. supervision of individual students in work placements, clinical placements, or undertaking honours level programs; and
- e. supervision of Higher Degree by Research (HDR) students.

(14) Research and Scholarship includes:

- a. discovery of new knowledge and associated innovation;
- b. scholarly development of creative works;
- c. scholarship of teaching and learning;
- d. scholarly integration or synthesis; and
- e. knowledge transfer or its application in innovative contexts.

(15) Engagement includes:

- a. significant and valued contributions to a profession, industry partner or to government;
- b. significant and valued contribution to communities, especially remote, regional and First Nations communities;
- c. significant and valued contribution to the University's Equity goals;
- d. entrepreneurial activity of benefit to the University;
- e. industry research and consultancy; and
- f. development of revenue generating educational programs.

(16) Academic Management and Leadership includes administration, service and leadership in the University.

(17) In each of these areas of activity, claims about and descriptions of achievement must be supported by evidence. The types of evidence that may be employed are outlined in the Indicative Activity and Evidence Examples for Academic Promotions, including:

- a. external validation of the products or results of this work;
- b. documentation about the professional preparation and development undertaken; and
- c. feedback and evaluations from relevant people such as referees, students, supervisors or external partners.

(18) Where an academic appointment specifically precludes or constrains contribution to one of these areas, for example, some funded research positions prohibit management roles, the application will be judged against the relevant areas of contribution.

(19) Applicants for promotion at all levels are expected to provide evidence of contribution and leadership, appropriate for that level, whether of a formal or informal kind, to honouring Australian First Nations knowledges and cultures or promoting First National achievement in ways which enhance teaching and/or research, engagement and/or management and leadership.

(20) Applicants for promotion to Level E will be expected to provide evidence of excellence in Research and Scholarship and/or Teaching and Learning that is recognized internationally.

(21) At Level E applicants will also be expected to provide evidence of significant leadership such as:

- a. fostering excellence in teaching and encouraging academic staff development;
- b. leadership in promoting research and developing research training; and
- c. leadership in a discipline, program, or Faculty within the University and within the wider community.

(22) The University will recognize and reward academics whose teaching and research is interdisciplinary or innovative in ways that may challenge existing disciplinary conventions.

(23) The University will also recognize excellence and leadership in clinical or professional practice as being part of the role of an academic in a professional focused program within a relevant Faculty of the University.

## **Principles of Academic Promotion**

(24) Academic staff members are appointed on the basis of evidence that they have the potential to develop a successful and rewarding career at the University if they make sustained, high level contributions as a teacher and/or a researcher, appropriate to their disciplinary, vocational or professional field, and as required by their particular Faculty and the University's strategic priorities.

(25) The University will annually provide an opportunity for eligible academic staff members to seek promotion.

(26) Expectations of academic staff members at each level will be clearly articulated by the University, demonstrating the opportunities for long-term career development.

(27) Academic staff members will be provided with opportunities for staff development to enable them to meet expectations of academic preparation for teaching, research, engagement, management and leadership according to level and sector.

(28) Academic staff members will be provided with appropriate advice and support in the preparation of applications for promotion and will receive clear and timely feedback on the outcomes.

(29) The Promotions Committee will focus on contribution at Charles Darwin University based on evidence of progress and achievement subsequent to the date of appointment or the date of last promotion. However, this contribution will be assessed in the context of a 'whole of career' approach when evaluating an application, taking into account the work that the staff member has been required to undertake by the University.

(30) The academic promotion process will be based on performance evidence, consideration of merit relative to

opportunity, and will actively encourage applications from under-represented groups.

(31) Promotion is a merit-based process based upon evaluation of a cumulative body of evidence of sustained achievement in the applicant's current role and of capability to meet the standards and expectations of the higher level. When a staff member is promoted, it will be the responsibility of the relevant Faculty to fund the additional salary costs resulting from the promotion. This will also apply in the case of a staff member holding a Research Focused position whose salary is provided by external funding bodies.

## Section 5 - Non-compliance

(32) Non-compliance with Governance Documents is considered a breach of the [Code of Conduct - Staff](#) and is treated seriously by the University. Reports of concerns about non-compliance will be managed in accordance with the applicable disciplinary procedures.

(33) All staff members have an individual responsibility to raise any suspicion, allegation or report of bribery or improper conduct in accordance with the [Fraud and Corruption Control Policy](#) and [Whistleblower Reporting \(Improper Conduct\) Procedure](#).

## Status and Details

Status	Historic
Effective Date	15th January 2022
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Approval Date	17th November 2021
Expiry Date	2nd July 2023
Responsible Executive	Scott Bowman Vice-Chancellor
Implementation Officer	Peta Preo Director People and Culture
Enquiries Contact	Peta Preo Director People and Culture

## Glossary Terms and Definitions

**"Faculty"** - An organisational and academic unit in the University that delivers courses and conducts research.