Procurement Policy

Section 1 - Preamble

(1) The University ('CDU', 'The University') has a responsibility to ensure that all procurement activities are conducted with integrity in a competitive, transparent, and consistent manner.

Section 2 - Purpose

(2) This policy outlines the key principles that will guide and govern procurement activities undertaken at CDU and defines the approved methods and processes for procurement.

Section 3 - Scope

(3) This policy applies to the procurement of goods and services for or on behalf of CDU, regardless of the source of funding.

(4) It applies to all CDU employees (including adjunct, temporary and casual employees), contractors and consultants involved in procurement activities or purchasing for or on behalf of CDU.

(5) All procurement activities must be undertaken in accordance with the University Procurement Procedure, Delegations Policy, and the Legal Agreements Policy and Procedure.

Section 4 - Policy

Procurement Principles

(6) There are four Procurement Principles that must be applied to every procurement activity, regardless of value and risk.

Value for money

(7) Procurement of goods and services must deliver value for the University. When determining value for money, consideration is to be given to:

a. fitness for purpose;
b. quality of goods and services;
c. reliability of supplier in relation to supply, installation, warranties, service and support;
d. delivery lead times;
e. whole-of-life costs; and
f. effective management of risks, sustainability and Modern Slavery laws.

Ethical behaviour, fair dealing and transparency

(8) All procurement activities must be conducted in an honest, fair and transparent manner that is open to public scrutiny and in accordance with the Code of Conduct - Employees.

(9) Procurement decisions must be transparent, based on relevant and reliable information, and reflect sound judgement.

(10) As procurement practices are open to internal and external scrutiny, accurate and detailed records must be maintained to document the procurement process undertaken and justify the outcome.

(11) Consultation with relevant internal stakeholders must be undertaken to identify any potential impacts the planned procurement activity may have on their business operations.

(12) Where an employee has accepted a gift or benefit, including hospitality, from a prospective or current commercial vendor, supplier, contractor, University partner or service provider, they must recuse themselves from any procurement processes, or new or renewal contract negotiations/panels that involve the giver. This recusal must last for 12 months following the acceptance of that gift, benefit, or hospitality.

(13) Any actual, potential or perceived conflict of interest related to a procurement activity must be declared and managed in accordance with the Conflicts of Interest Policy and Conflicts of Interest Procedure.

Open and effective competition

(14) Procurement activities should encourage and promote competition between potential suppliers to foster innovative business solutions that drive best value and benefits for the University, Northern Territory and local communities.

(15) Information and documentation prepared for distribution to potential suppliers must be consistent, allowing equal opportunity regarding the procurement activity.

Responsible Purchasing

(16) The University is committed to supporting First Nations-owned businesses and service providers. Procurement activities should be planned to stimulate the participation and support the growth and development of First Nations businesses.

(17) Employees responsible for procurement activities are strongly encouraged to use Supply Nation, Office of the Registrar of Indigenous Corporations, or Northern Territory Indigenous Business Network databases to identify First Nations businesses who have the capacity, capability or experience to provide the goods and/or services required by the University.

(18) The University is committed to supporting small and medium businesses, regional business, disability employment organisations and social enterprises in its procurement activities.

(19) All procurement activities must reflect sustainable procurement principles such as:

a. not engaging with suppliers who have supply chains that utilise modern slavery. All employees involved in the procurement of goods and services are required to undertake due diligence when engaging with contractors, suppliers, collaborators, business partners and others with whom CDU engage to minimise the risk of modern slavery in the supply chain;
b. giving priority to the procurement and use of goods and services that have a lower environmental impact over the product life cycle; and
c. on-campus food vendors and catering suppliers who use only sustainably farmed produce.

Compliance

(20) Procurement activities relating to Digital Technology Solutions (DTS) or with DTS elements must be reviewed by the Chief Information and Digital Officer (CIDO) or delegate to ensure the University's technology standards, compliance and security requirements continue to be met.

(21) Where the procurement of equipment/goods may impact University infrastructure or facilities services, or is dependent on specific infrastructure or services being in place for the equipment/goods to be used for its intended purpose, the purchasing officer must consult with the Director Property and Facilities (DPF) or delegate to confirm:

a. the proposed equipment/goods comply with the University's Property and Facilities standards;
b. all relevant regulatory, safety, and compliance requirements are met;
c. any infrastructure, installation, modification, ongoing maintenance requirements, running costs or other lifecycle costs are identified, costed, approved, and appropriately planned; and
d. there is sufficient space available to house, install or otherwise locate the goods at CDU.

(22) Procurement must not proceed unless written confirmation has been obtained that the above requirements have been satisfied.

(23) All procurement activities must comply with the provisions of the following statutes and regulations where they are applicable:

a. Australia's Foreign Relations (State and Territory Arrangements) Act 2020;
b. Modern Slavery Act 2018 (Cth);
c. Independent Commission Against Corruption Act 2017; and
d. Defence Trade Controls Act 2012 (Cth).

Procurement methods

(24) Goods and services must only be purchased using one of the following approved Procurement Methods:

Category procurement

(25) Category Procurement is a strategic procurement approach that enables the University to bundle a range of goods and services into groups, leveraging best value outcomes through negotiation.

(26) Where a procurement category exists, that supplier must be used to procure those goods and/or services.

(27) Obtaining additional quotes is not required when sourcing goods and/or services from the Procurement Category Register.

(28) Suppliers may only be added to the Procurement Category Register following completion of an approved procurement process. Inclusion on the Procurement Category Register must be supported by:

a. a formal competitive procurement process, such as a public or select request for tender or request for proposal, conducted in accordance with this Procurement Policy; and
b. the execution of an appropriate legal agreement between CDU and the supplier defining the terms, conditions, pricing, and scope of goods and/or services to be provided.

Thresholds procurement

(29) Where goods and services cannot be sourced via the Procurement Category Register, the following threshold procurement requirements will apply:

Value in AUD (excluding GST)	Minimum Procurement Requirements	Notes
$25,000 or below	1 written quotation	Attach copy of the quotation and any other relevant information in OneFinance.
$25,001 – $50,000	2 written quotations	Attach copies of all quotations and any other relevant information in OneFinance.
$50,001 – $200,000	3 written quotations	Attach copies of all quotations and any other relevant information in OneFinance.
Over $200,000	Undertake a procurement lifecycle approach i.e. planning, sourcing and contract management.	Typically requires a public or select market approach to be undertaken via an RFx process.

(30) Procurement activities must not be divided or split into separate parts to avoid a procurement threshold.

Alternative procurement method

(31) Where goods and services cannot be procured by one of the above approved methods, an Alternative Procurement Method must be prepared providing justification and evidence in respect to:

a. why the goods or services cannot be sourced from a preferred supplier;
b. why the thresholds procurement requirements were unable to be adhered to;
c. the unique and specialised nature of the requirement means the goods or services are only available from a single supplier;
d. risks to the University in time and costs in adhering to policy and procedures; and
e. emergency or urgent need concerning health, security or safety.

(32) Alternative Procurement Method requests must be endorsed by a Senior Executive Team (SET) member and approved by the Procurement Steering Group.

(33) Retrospective approval of an Alternative Procurement Method request will not be granted under any circumstances.

(34) An Alternative Procurement Method request must be submitted to and approved by the Procurement Steering Group prior to engaging a supplier, issuing a purchase order, or entering into any legal agreement.

(35) Where a supplier is engaged or a commitment is made without prior approval of the Alternative Procurement Method request, the procurement will be deemed non-compliant with this Policy and may be escalated for Governance review, with corrective action required.

Standing exemptions

(36) Exemptions may be used to provide flexibility for sourcing of goods and/or services where it may not be practical or possible to seek quotations or test the market. The following items are exempt:

a. The purchase is from Government or a Statutory body.
b. A supplier specified by the grantor under a Funding Agreement (e.g. National Health and Medical Research Centre) or a supplier listed as a collaborative research partner in a grant funding application (the grant application must accompany the requisition).
c. The purchase or lease of real property.
d. Library subscriptions, conference registration, membership to Professional organisations/associations and National Peak Bodies.

e. Works of Art, exhibitions, performances acquired or commissioned by the University or the CDU Art Gallery. These acquisitions are made in accordance with the Art Collection Policy and Art Collection Procedure.
f. Student Placement fees and Mentor payments associated with student placements.
g. Purchase of goods and/or services related to an emergency event, such as natural disasters or urgent public safety needs.
h. Sponsorships and donations managed by Marketing, Media and Communications.
i. Renewal of ongoing software maintenance and licensing agreements – up to seven years. Any other legal agreement renewal requires a request for a contract extension.
j. Purchase of livestock through a registered livestock agent (including auctions).
k. Agent commissions for student recruitment.
l. Procurement from Higher Education Sector, Australian University Procurement Network, Universities Australia and other similar Australian University groups.
m. Procurement from a CDU controlled entity (i.e. Menzies School of Health Research).
n. Purchase of goods and/or services valued up to $50,000 from an Indigenous business, recognised or certified by Supply Nation, Office of the Registrar of Indigenous Corporations or Northern Territory Indigenous Business Network.
o. Purchase of critical services such as electricity, water, gas and sewerage where continuity of supply is necessary to maintain operations.

(37) Procurement activity relating to Approved Core Technologies and Services is exempt from the application of threshold procurement levels and/or the requirement to undertake an Alternative Procurement Method, subject to approval by the Vice-President Corporate (VPC). Once approved and formally endorsed by the VPC, it must be recorded in a register maintained for governance and audit purposes.

a. This exemption applies only to the procurement, renewal, maintenance, support, or upgrade of Approved Core Technologies and Services, and does not remove the obligation to comply with financial delegations, budget approval, contract management, or applicable legislative requirements.
b. The VPC may impose conditions on, vary, or withdraw approval for the application of this exemption at any time.

Request for extension of legal agreement

(38) An extension of a legal agreement can be requested for a supply contract where the initial agreement term and the extension request term are less than seven years in total (for example, if the initial term is five years, the legal agreement can be requested to be extended for another two years). A supply legal agreement cannot be extended beyond seven years without undertaking a new open and competitive market approach.

(39) Where a legal agreement is being extended within the tendered scope (i.e. the initial term of five years with renewal options of up to an extra two years) the agreement may be extended without approval by the Procurement Steering Group.

(40) A legal agreement extension request must detail how the supplier was initially engaged, their performance during the agreement term, any risks associated with the extension activity and how the identified risks will be managed.

(41) Legal agreement extension requests must be endorsed by a Senior Executive Team (SET) member and approved by the Procurement Steering Group.

(42) Following approval, the resulting legal agreement must be reviewed by CDU Legal in accordance with the Legal Agreements Policy and Procedure.

Procurement documentation and templates

(43) All procurement activities must be undertaken using the University's standard suite of Procurement Templates.

Section 5 - Non-Compliance

(44) Non-compliance with Governance documents is considered a breach of the Code of Conduct - Employees or the Code of Conduct – Students, as applicable, and is treated seriously by the University. Reports of concerns about non-compliance will be managed in accordance with the applicable disciplinary procedures outlined in the Charles Darwin University and Union Enterprise Agreement 2025 and the Code of Conduct – Students.

(45) Complaints may be raised in accordance with the Complaints and Grievance Policy and Procedure - Employees and the Complaints Policy - Students.

(46) All employees have an individual responsibility to raise any suspicion, allegation or report of fraud or corruption in accordance with the Fraud and Corruption Control Policy and Whistleblower Reporting (Improper Conduct) Procedure.

Status and Details

Status	Current
Effective Date	7th August 2026
Review Date	4th April 2028
Approval Authority	Vice-Chancellor
Approval Date	6th August 2026
Expiry Date	Not Applicable
Responsible Executive	Bryce Dorrian Chief Financial Officer
Implementation Officer	Jennifer Desamito Associate Director Finance
Enquiries Contact	Jennifer Desamito Associate Director Finance Procurement

Glossary Terms and Definitions

"Governance document" - means policy or procedure published in the Governance Document Library. Policies and procedures are collectively called ‘governance documents’ and are often referred to as ‘policy’ or ‘University policy’.

"Responsible Purchasing" - The purchase of goods or services from a supplier or service provider selected to minimise environmental and social impacts, and promote good ethical and human rights practices.

"Approved Core Technologies and Services" - Technologies and services approved as being fundamental to the University's infrastructure.